## **Newcastle Business School**

## **GSBS6144: Financial Institutions Management** 2024

MISSION: To develop a unique business school identity which is distinctive in the marketplace and provides a clear value proposition for students. This will be achieved by embedding the themes of entrepreneurship and innovation, digitalisation and data within our programs and embracing sustainability, work integrated learning and a commitment to social justice.

## **OVERVIEW**

Course Description	This course provides an insight into measuring and managing risk exposures of firms operating in the financial services industry. The course introduces analytical tools of measuring interest rate risk, market risk, credit risk, sovereign and off-balance sheet risk, liquidity risk, and technology and other operational risk. The course also orients students to the issues of liability and liquidity management and capital management and adequacy.
Contact Hours	Lecture: Face to face on campus for two (2) hours per week for 12 weeks starting week 1.
	Self-Directed Learning:
	Six (6) hours of online content per term provided for self-directed learning.
Unit Weighting	10 units
Assumed Knowledge	GSBS6130 Corporate Finance / PACC6003 Corporate Finance
Workload	Students are required to spend on average 120-140 hours of effort
	(contact and non-contact) including assessments per 10-unit course.
	se CANVAS site for details of teaching staff for ALL course
	contact for courses is the Course Coordinator, whose details are
listed on the course CA	
Student Consultation	A minimum of one (1) hour of consultation per week. Please see course CANVAS site for details of time and location.
Course Learning	On successful completion of this course, students will be able to:
Outcomes	<ol> <li>Explain the structure and regulation of the financial services industry;</li> </ol>
	2. Demonstrate knowledge of a broad spectrum of financial products and competence in measuring risk exposures of financial institutions;
	<ol> <li>Demonstrate critical thinking, analytical and problem-solving skills in the context of methods of measuring and managing risks faced by financial intermediaries;</li> </ol>
	<ol> <li>Identify the off-balance-sheet activities of financial institutions; and</li> </ol>
	<ol> <li>Function as a finance team member to address risk exposures of financial institutions.</li> </ol>



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# **ASSESSMENTS**

This course has 4 assessments. Each assessment is described in more detail in the sections below:

	Assessment Name	Due Date	Involvement	Weighting	Learning Outcomes
1	In-class Test	Week 6	Individual	20%	1, 2, 3, 4
2	Banking Simulation Exercise	Friday 5:00 pm of Weeks 7 to 10	Group	10%	2, 3, 5
3	Written Assignment	Sunday of week 11 by 11:59 pm	Group	20%	1, 2, 3, 4, 5
4	Final Examination	Formal examination period	Individual	50%	1, 2, 3, 4
Please note: students are advised that ALL assessments must be submitted in English. Assessments not					

submitted in English will receive a mark of zero.

Results of individual assessment items and final results, including those provided via the Learning Management System (LMS) are 'unofficial results' until they are confirmed as finalised by the School Assessment Body and the Head of School or delegate. Finalised results are released directly to students on the Fully Graded Date of the relevant Semester/Trimester.

### Time referenced is time in Newcastle NSW

Late Submissions	5	
	without an approved extension of time, will be reduced by 10% of the possible maximum mark for that assessment item for each day or part day that the assessment item is late.	
	<b>Note</b> : this applies equally to week and weekend days.	

### Assessment 1 – In-class Test

Assessment Type	In Term Test
Purpose	The test's objective is to assess student's progressive knowledge and skill and provide prompt feedback on their progress and analysis techniques.
Description	Students interpret problem-based questions to demonstrate critical thinking, analytical and problem-solving skills in the context of methods of measuring and managing risks faced by financial intermediaries.
Weighting	20%
Length	90 minutes
Due Date	Week 6
Submission Method	In Class
Assessment Criteria	The following criteria will be used to assess the test:
	- Relevance to the question.
	<ul> <li>Accuracy of information/argument.</li> </ul>
	<ul> <li>Demonstrated links to corresponding readings.</li> </ul>
	- Clarity of expression.
Return Method	In Class
Feedback Provided	In Class
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## **Assessment 2 – Banking Simulation Exercise**

Banking simulation exercise
The simulation exercise measures (i) students' understanding of key concepts,
principles, and theories in financial institution risk management and (ii) their ability to
apply theoretical knowledge practically to real-world situations.
Banking simulation exercise is a technology-based platform that allows groups of
students acting as banking executives to deal with the immediate challenges faced by
banks. Each week (starting from week 7), on Monday morning, students will be given
access to a dynamic simulation environment. Based on the information provided,
situation analysis, and students' understanding of the key concepts of financial institution
risk management, students will make a series of operational and strategic decisions. The
teams will have the full week to digest resources, devise a strategy and make decision
for their bank. They will submit their decisions before the round closes on Friday 5pm.
10%
Decision submission in the simulation platform and a 200-word explanation for the
decisions taken.
Week 7 to Week 10: Friday 5:00 pm
Electronically via simulation platform.



Assessment Criteria	The following criteria will be used to assess this assignment:
	- Relevance of the decision to overall market, economic and industry conditions.
	<ul> <li>Clarity and accuracy of explanation of the decision provided.</li> </ul>
Return Method	<ul> <li>Demonstrated links to corresponding readings.</li> <li>Online – via course CANVAS site</li> </ul>
Feedback Provided	Online – via recorded video
	Vritten Assignment
Assessment Type	Written Assignment
Purpose	This case analysis facilitates students understanding and application of key concepts,
Decerintian	principles and theories in financial institutions decision making.
Description	Students are provided with a case study relevant to financial institutions' risk exposure. In the context of this case study, they demonstrate advanced knowledge of a broad
	spectrum of financial products and competence in measuring risk exposures of financial
	institutions. Working as a group, they apply theoretical concepts and ideas to the
	selected case study and engage in critical thinking and problem-solving strategies to
	address the issues. Students submit the analysis report using their advanced written
	communication skills.
Weighting	20%
Length	3000 words
Due Date	Sunday of week 11 by 11:59 pm
Submission Method Assessment Criteria	Electronically via Turnitin through course CANVAS site. The following criteria will be used to assess this assignment:
Assessment Griteria	- Relevance to the question.
	- Accuracy of information/argument.
	- Demonstrated links to corresponding readings.
	- Clarity of expression.
Return Method	Online – via course CANVAS site
Feedback Provided	In Class and online – via course CANVAS site
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Assessment 4 - F	
Assessment Type Purpose	Formal Examination The examination assesses students' capacity to consolidate and apply their professional
	knowledge of financial institutions management to contextual scenarios.
Description	Students demonstrate advanced understanding of measurement and management of
	risks financial institutions are typically exposed to. They think critically to solve problems
	pertaining to measurement and management of financial institutions' risks considering
	different scenarios and using provided data.
	This course has a <b>RESTRICTED OPEN BOOK</b> examination. A memory aid is
	permitted. The memory aid is a single double sided A4 sheet of handwritten or typed
	notes for use during the examination. Note: memory aids must be left on the examination
Weighting	table and cannot be removed from the examination venue. 50%
Length	120 minutes
Due Date	Formal Examination Period
Submission Method	Formal Exam
Assessment Criteria	The following criteria will be used to assess the examination:
	- Relevance to the question.
	- Accuracy of information/argument.
	Development and the locate company and the second second second
	- Demonstrated links to corresponding readings.
Deferre Metheed	- Clarity of expression
	- Clarity of expression Not Returned
	- Clarity of expression Not Returned No Feedback. Examination scripts will not be returned to students. Final examination
Return Method Feedback Provided	<ul> <li>Clarity of expression</li> <li>Not Returned</li> <li>No Feedback. Examination scripts will not be returned to students. Final examination scripts will be made available for review by students, upon request, in a controlled and</li> </ul>
	<ul> <li>Clarity of expression</li> <li>Not Returned</li> <li>No Feedback. Examination scripts will not be returned to students. Final examination scripts will be made available for review by students, upon request, in a controlled and monitored setting. Students are required to make requests, directly to the relevant</li> </ul>
	<ul> <li>Clarity of expression</li> <li>Not Returned</li> <li>No Feedback. Examination scripts will not be returned to students. Final examination scripts will be made available for review by students, upon request, in a controlled and monitored setting. Students are required to make requests, directly to the relevant course coordinator. Completed examination scripts are kept by the Newcastle Business</li> </ul>
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	<ul> <li>Clarity of expression</li> <li>Not Returned</li> <li>No Feedback. Examination scripts will not be returned to students. Final examination scripts will be made available for review by students, upon request, in a controlled and monitored setting. Students are required to make requests, directly to the relevant course coordinator. Completed examination scripts are kept by the Newcastle Business School for a period of six (6) months only, from the relevant fully graded date. Requests</li> </ul>



SYLLABUS	
Course Content	<ol> <li>Topics in the course include but are not limited to the following:         <ol> <li>Structure and regulation of the financial services industry;</li> <li>Deposit products and non-cash payment products;</li> <li>Measuring and managing interest rate risk, credit risk, market risk, off-balance-sheet risk, operational risk, sovereign risk and liquidity risk; and</li> <li>Off-balance-sheet activities, liability and liquidity management, and capital management and adequacy requirements of financial institutions.</li> </ol> </li> </ol>
Course Materials	Required Text:
	Saunders, A. and Cornett, M. <i>Financial Institutions Management: A Risk Management Approach</i> , 10th ed. US: McGraw-Hill. © 2021

ISBN: 9781260571479

Please refer to the course CANVAS site for details of additional recommended texts.



# SCHEDULE

Week	Торіс	Class Preparation	Workshop Activities
1	Overview of Financial Intermediation and its Risks	Read: Chapters 1 and 7	
2	Interest Rate Risk I	Read: Chapters 8	
3	Interest Rate Risk II	Read: Chapters 9	
4	Market Risk	Read Chapter 15	
5	Credit Risk	Read: Chapters 10 and 11	
6	In-class test		Assessment 1 due: Week 6 in class
7	Sovereign Risk and off-balance- sheet risk	Read: Chapters 14 and 16	Assessment 2 (Round 1) due: Friday 5:00 pm of Week 7
8	Liquidity Risks	Read: Chapter 12	Assessment 2 (Round 2) due: Friday 5:00 pm of Week 8
9	Liability and Liquidity Management	Read: Chapter 18	Assessment 2 (Round 3) due: Friday 5:00 pm of Week 9
10	Technology and other operational Risks	Read: Chapter 17	Assessment 2 (Round 4) due: Friday 5:00 pm of Week 10
11	Capital Management and Adequacy	Read: Chapter 20	Assessment 3 due: Sunday of week 11 by 11:59 pm
12	Revision		



## CONTACTS

School Office

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### **PSB Academy Enquiries**

Log your question or request to the PSB Program Executives at the following website: http://www.psb-academy.edu.sg/eng +65 6390 9000

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# ADDITIONAL INFORMATION

### **Grading Scheme**

### This course is graded as follows:

Range of Grade Description Marks 85-100 Outstanding standard indicating comprehensive knowledge High Distinction and understanding of the relevant materials; demonstration of (HD) an outstanding level of academic achievement; mastery of skills\*; and achievement of all assessment objectives. 75-84 Distinction Excellent standard indicating a very high level of knowledge and understanding of the relevant materials: demonstration of (D) a very high level of academic ability; sound development of skills\*; and achievement of all assessment objectives. 65-74 Credit Good standard indicating a high level of knowledge and understanding of the relevant materials; demonstration of a (C) high level of academic achievement; reasonable development of skills\*; and achievement of all learning outcomes. 50-64 Pass Satisfactory standard indicating an adequate knowledge and understanding of the relevant materials: demonstration of an (P) adequate level of academic achievement; satisfactory development of skills\*; and achievement of all learning outcomes. Failure to satisfactorily achieve learning outcomes. 0-49 Fail If all (FF) compulsory course components are not completed the mark will be zero. A fail grade may also be awarded following disciplinary action.

\*Skills are those identified for the purposes of assessment task(s).



Communication	Communication methods used in this course include:
Methods	- CANVAS Course Site: Students will receive communications via the posting of content
	or announcements on the CANVAS course site.
	- Email: Students will receive communications via their student email account.
	- Face to Face: Communication will be provided via face to face meetings or
	supervision.
Course Evaluation	Each year feedback is sought from students and other stakeholders about the courses
	offered in the University for the purposes of identifying areas of excellence and potential
	improvement.
Oral Interviews (Vivas)	As part of the evaluation process of any assessment item in this course an oral examination
	(viva) may be conducted. The purpose of the oral examination is to verify the authorship of
	the material submitted in response to the assessment task. The oral examination will be
	conducted in accordance with the principles set out in the Oral Examination (viva)
	Procedure. In cases where the oral examination reveals the assessment item may not be
	the student's own work the case will be dealt with under the <u>Student Conduct Rule</u> .
Academic Misconduct	All students are required to meet the academic integrity standards of the University. These
	standards reinforce the importance of integrity and honesty in an academic environment.
	Academic Integrity policies apply to all students of the University in all modes of study and
	in all locations. For the Student Academic Integrity Policy, refer to https://policies.newcastle.edu.au/document/view-current.php?id=35.
Adverse	The University acknowledges the right of students to seek consideration for the impact of
Circumstances	allowable adverse circumstances that may affect their performance in assessment item(s).
Circumstances	Applications for special consideration due to adverse circumstances will be made using the
	online Adverse Circumstances system where:
	1. the assessment item is a major assessment item; or
	2. the assessment item is a minor assessment item and the Course Co-ordinator has
	specified in the Course Outline that students may apply the online Adverse
	Circumstances system;
	3. you are requesting a change of placement; or
	4. the course has a compulsory attendance requirement.
	Before applying you must refer to the Adverse Circumstances Affecting Assessment Items
	Procedure available at:
	https://policies.newcastle.edu.au/document/view-current.php?id=236
Important Policy	The Help button in the Canvas Navigation menu contains helpful information for using the
Information	Learning Management System. Students should familiarise themselves with the policies
	and procedures at https://www.newcastle.edu.au/current-students/no-room-for/policies-and-
This source outline was an	procedures that support a safe and respectful environment at the University.
This course outline was abl	JOVED DV THE FIERD OF SCHOOL IND AILERATION OF THIS COURSE OUTIME IS DEFINITED WITHOUT HEAD OF SCHOOL

This course outline was approved by the Head of School. No alteration of this course outline is permitted without Head of School approval. If a change is approved, students will be notified and an amended course outline will be provided in the same manner as the original.

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